



First Quarter 2025

Select Equity Income invests in large capitalization businesses that collectively generate an above-average stream of dividend income, while also providing capital appreciation potential. The businesses are selected using a bottom-up, fundamental research process that seeks to identify individual businesses that have the ability to either pay a high level of dividend income or grow the dividend stream over time. The portfolio typically comprises 23-25 holdings and is expected to result in low to moderate turnover. The strategy is appropriate for clients seeking total return from dividend income and capital appreciation.

### **Market Commentary**

Financial markets exhibited signs of anxiety during the first quarter of 2025 as concerns began to surface around artificial intelligence (AI) financial models as well as uncertainty surrounding the new administration's economic agenda. The release of the DeepSeek chatbot by its Chinese developer in early January garnered praise for its innovative and, more importantly, cost-effective approach to model development. This prompted investors to reconsider their assumptions regarding AI's capital intensity. In February, tariff discussions began to gain traction, culminating in an announcement of an official release date in early April. This uncertainty triggered a sell-off in broad equity markets, with the S&P 500 declining by approximately 4.3% for the quarter, while the Treasury market rallied as the yield on the 10-year Treasury fell by 33 basis points to 4.24%, reflecting a flight to safety.

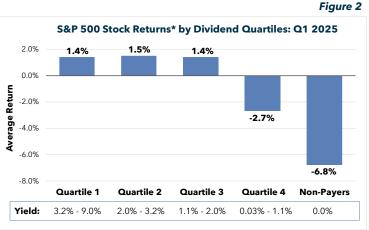
The most significant event of the quarter was the DeepSeek release, which introduced a novel approach that could challenge existing AI capital investment requirements and impact returns on prior investments. Since late 2022, equity markets have been heavily influenced by AI developments and the associated capital expenditures required to support them, producing outsized returns in select market segments. Consequently, any downward revision of these lofty expectations could disproportionately affect broader markets. DeepSeek's introduction spurred a market rotation away from the leading technology-oriented Magnificent 7 (M7) stocks toward less expensive areas of the market. A rotation should be viewed as healthy, and overdue for value investors, given the large concentration in the M7.

This shift resulted in value stocks outperforming growth stocks and yield/dividend-oriented businesses leading over nonpayers and lower-yielding companies. Moreover, heightened uncertainty kept large cap stocks ahead of small caps, while tariff-related developments favored international markets over domestic ones. (See *Figures 1* and 2.)

The rotation also influenced sector performance, with the three sectors that hold the M7 stocks – Communication

			Figure 1
Index	Q1 2025	Index	Q1 2025
Russell 1000	(4.5%)	Russell 2000	(9.5%)
Russell 1000 Growth	(10.0%)	Russell 2000 Growth	(11.1%)
Russell 1000 Value	2.1%	Russell 2000 Value	(7.7%)
S&P 500	(4.3%)	MSCI World ex-US (net)	6.2%

(Sources: Confluence, FTSE Russell, S&P Dow Jones Indices, MSCI)



<sup>\*</sup>Actual Historical Constituents. *Returns through 3/31/2025.* (Sources: Confluence, Ned Davis Research)

Services (Alphabet and Meta), Consumer Discretionary (Amazon and Tesla), and Information Technology (Microsoft, NVIDIA, and Apple) – emerging as the worst performers during the quarter (see *Figure 3*, sector returns table).

Figure 3 – Returns by	y Sector				Cons.		Comm.	Real	Health	Cons.		S&P 500	
	Energy	Materials	Financials	Industrials	Disc.	Tech.	Services*	Estate	Care	Staples	Utilities	Index	
S&P weight	3.7%	2.0%	14.7%	8.5%	10.3%	29.6%	9.2%	2.3%	11.2%	6.1%	2.5%	100.0%	
Russell Growth weight	0.5%	0.7%	7.7%	4.9%	14.9%	46.2%	12.7%	0.6%	7.8%	3.9%	0.2%	100.0%	ight
Russell Value weight	7.1%	4.2%	23.2%	14.1%	5.8%	8.7%	4.5%	4.7%	14.8%	8.2%	4.8%	100.0%	Vei
Russell 2000 weight	5.1%	3.9%	19.8%	17.6%	9.1%	12.3%	2.6%	6.4%	16.7%	3.2%	3.2%	100.0%	
QTD	10.2	2.8	3.5	-0.2	-13.8	-12.7	<mark>-6</mark> .2	3.5	6.5	5.2	4.9	-4.3	(%)
YTD	10.2	2.8	3.5	-0.2	-13.8	-12.7	-6.2	3.5	6.5	5.2	4.9	-4.3	E
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(Source: J.P. Morgan Asset Management; Guide to the Markets<sup>®</sup>, US 2Q 2025, as of March 31, 2025) 🖁

54

1950

1960

1970

#### **Administration's Impact on Investor Sentiment**

While AI dominated attention early in Q1, investor anxiety was heightened when the new administration unveiled its agenda. As this commentary is being written, financial markets remain highly volatile following the end of the guarter – a topic worthy of brief discussion here. For more detailed insights, we encourage readers to follow the regular updates published by our macroeconomic team.

The tariff agenda was revealed in early April and is an attempt to restructure the global order. But why such an aggressive policy when the economy and financial markets appeared to be in good shape? The shift reflects the populist movement that has been gaining momentum for years as global trade has disproportionately benefited capital at labor's expense. Figure 4 illustrates this trend: Labor's share of total economic output (blue line) remained stable at around 60% from World War II until China joined the World Trade Organization (WTO) in 2001, after which it declined significantly while capital thrived. This imbalance fueled populist movements globally, including the rise of both Bernie Sanders and Donald Trump in 2015 and Brexit across the Atlantic.

The initial step toward benefiting Main Street is a tariff policy designed to rebalance US trade by supporting reindustrialization and thereby creating "good jobs." It also aims to reduce US reliance on critical imports (an issue highlighted during COVID-19), while generating revenue to help address fiscal deficits. Essentially, tariffs act as a consumption tax and production subsidy that should reduce imports, while incentivizing domestic production. Figure 5 highlights America's persistent trade imbalance, currently over \$1.2 trillion.

#### **Fiscal Challenges**

The agenda also addresses fiscal deficits and national debt levels that have become unsustainable under existing policies. Figure 6 shows US national debt approaching 100% of GDP alongside fiscal deficits exceeding 5% - a rarity outside wartime or severe crises. The situation must be addressed at some point, or the burden of servicing the debt will undermine our ability to provide the social safety nets of Medicare, Medicaid, and/or Social Security.

The first part of the agenda has shaken markets given the bold attempt to address the above issues. Future steps on the agenda will entail deregulation and tax policy reforms aimed at addressing inflation and boosting economic growth through measures such as tariffs to support domestic industries, inflation control to lower yields and ease the debt burden, spending cuts, and restoring fiscal discipline.

### **Market Outlook**

The administration's audacious attempts to tackle these issues challenge the framework developed over generations by leveraging geopolitics to reshape America's global position. While risky, this approach seeks to rebuild American manufacturing sectors harmed by unfair trade practices especially those involving China – and reset post-World War II

Share of the Total Economy Source: US Bureau of Economic Analysis

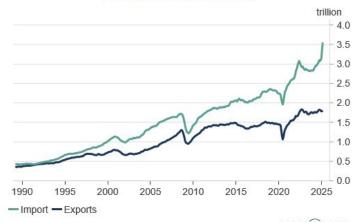
Percent 65 46 64 45 63 44 62 43 61 42 60 41 59 40 58 39 57 38 56 37 55 36

35 1980 1990 2000 2010 2020 - Capital, rhs - Labor, lhs

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Figure 5

### Merchandise Trade (Excluding Petroleum) Source: US Census Bureau

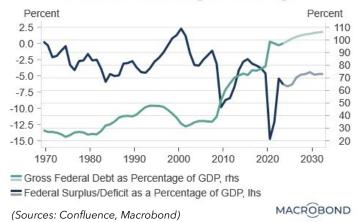


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Figure 6

## The US National Debt Is Growing at an Unsustainable Rate





global economic structures. Resistance and potential missteps are inevitable; however, we believe long-term investors should view volatility as an opportunity, a principle central to our investment philosophy.

2

## **Strategy Commentary**

The objective of the Confluence Select Equity Income strategy is to provide an above-average stream of income balanced with capital appreciation, while delivering reasonable dividend growth to protect purchasing power. As the table below shows, the strategy continues to generate a high level of growing income.

After taking a step back in the fourth quarter, the market rotation resumed at the start of 2025, benefiting value and yieldoriented businesses once again. This was driven by investors questioning their assumptions around AI expectations following the release of DeepSeek as well as anticipation of the administration's new tariff policies. This triggered a pullback in the technology-oriented Magnificent 7 when investors sought safety in yield-oriented companies and Treasurys. More specifically, the performance of the M7 weighed on growth indexes as the Russell 1000 Growth Index and the the S&P 500 Index posted losses of 10.0% and 4.3%, respectively, while the Russell 1000 Value Index posted a gain of 2.1%.

More importantly, the companies held in the Select Equity Income portfolio continued to pay and grow their dividends. As stated in the table (*Figure 7*), nine of the 25 companies in the current Select Equity Income portfolio increased their dividends in Q1, with an average announced growth rate of 3.4%. As of March 31, 2025, the average dividend yield for the Select Equity Income portfolio is 3.2% (*source: FactSet*).

#### Figure 7 – Annual Dividend Statistics for Select Equity Income Portfolio at 12/31 (Dividend Growth Using Announcement Date)<sup>1</sup>

	Avg.			e from Prior Year**	Avg.
Holdings	Yield <sup>+</sup>	Increase	Flat	Decrease	Growth***
24	3.2%	18	6	0	5.2%
24	2.7%	21	3	0	5.9%
24	3.1%	22	2	0	6.1%
26	3.2%	21	5	0	5.1%
25	3.2%	22	3	0	5.0%
	3.1%	21	4	0	5.5%
25	3.2%	9		0	3.4%
-	24 24 24 26 25 25	Holdings Yield+   24 3.2%   24 2.7%   24 3.1%   26 3.2%   25 3.2%   25 3.1%   25 3.2%	HoldingsYield+Increase243.2%18242.7%21243.1%22263.2%21253.2%223.1%21253.2%9	HoldingsYield*IncreaseFlat243.2%186242.7%213243.1%222263.2%215253.2%223253.2%214253.2%91	HoldingsYield*IncreaseFlatDecrease243.2%1860242.7%2130243.1%2220263.2%2150253.2%22303.1%2140

\* 2020 excludes impact of temporary dividend suspensions during the pandemic of 2020. \*\* Dividend Change from Prior Year excludes impact of special dividends and spin-offs.

\*\*\* For monthly/YTD data, the average growth rate is calculated using only those holdings for which an increase or decrease in the indicated annual dividend amount has been announced.

Full-year statistics are calculated as the average of all holdings, including those which did not announce a change to their indicated annual dividend during the year.

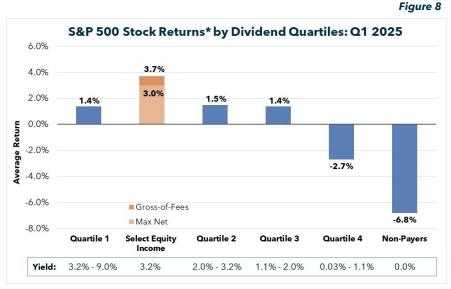
+ Avg. Yield column is the equal-weighted average dividend yield of portfolio holdings at 12/31, calculated based on annualized current dividend plus any special dividend paid during the year.

Avg. Yield as of 3/31/2025 calculated using Indicated Annual Dividend (IAD) from FactSet.

As discussed in the Market Commentary, the market rotation favored yield-oriented businesses during the first quarter and Select Equity Income also benefited, posting a gain of 3.7% (gross of fees), which modestly outperformed the Russell 1000 Value Index return of 2.1% for the quarter. [*The strategy's net-of-fees return for the same period was 3.0% QTD. See disclosures on last page for fee description; actual investment advisory fees may vary.*]

Dissecting the market by yield shows that the rotation was skewed toward the higher-yielding stocks, with non-payers trailing the pack. This chart (*Figure 8*), based on data from Ned Davis Research, illustrates the S&P 500 stock returns segmented by dividend yield quartile, with the highest yielding in Quartile 1 and the lowest in Quartile 4, while non-dividend-payers are indicated by the bar on the far right. We have positioned Select Equity Income on the chart where it falls in terms of yield, between Quartiles 1 and 2.

During the quarter, we sold our position in Brookfield Asset Management (BAM) and purchased A. O. Smith Corporation (AOS).



\*Actual Historical Constituents. IAD strategy yield and returns as of 3/31/2025. (Sources: Confluence, Ned Davis Research, FactSet)

## Strategy Commentary continued...

A. O. Smith manufactures and markets residential and commercial gas and electric water heaters, boilers, tanks, and water treatment products in North America, China, Europe, and India. The company's strong brand loyalty among installers commands leading market share in its core markets, with about a 40% share of the North American residential water heater market and a 50% share of the North American commercial market. A substantial share of an oligopolistic market allows for steady, if not improved, pricing year after year. This, combined with the constant demand for hot water and the gradual increase in the installed base as home ownership grows, should allow for top-line growth better than GDP.

AOS's market is about 90% replacement, with the remaining 10% coming from new construction. Of that 90% replacement share, 80% is replacing a broken unit. The constant cycling of the product and the minerals in our water supply are not good for longevity. This finite life of a water heater drives the replacement cycle and creates a significant recurring revenue stream. However, the demand for hot water is what makes this a great business model. In most developed nations, hot water is less of a luxury and more of a necessity. For example, it's the one thing that could go out in my house that I would notice first thing in the morning, and it's the one thing I would call to have repaired immediately! This creates virtually no delay in the replacement cycle. Our investment in AOS hinges primarily on its recurring business model and strong brand loyalty, which result in sustainable and consistently high levels of free cash flow. M&A is limited due to its leading market share, resulting in a focus on returning cash to shareholders through growing dividends and share repurchases.

The purchase of A. O. Smith was funded by the proceeds of selling Brookfield Asset Management. BAM is a good business and was a great investment in the Select Equity Income portfolio as its valuation nearly doubled since it was initially purchased in March 2023. BAM's business should continue to prosper, but the stock now trades well above our estimate of intrinsic value. As a result, we took the opportunity to sell BAM and replace it with another great company that is trading at a meaningful discount to intrinsic value.

For the quarter, the portfolio was led by Progressive (PGR) and Gilead Sciences (GILD). Progressive has experienced solid improvement in insurance pricing combined with growing market share as the company's data-driven model has allowed it to capitalize on the current environment. Gilead has experienced success with its pipeline, and the market is beginning to adjust expectations.

The laggards for the quarter were U.S. Bancorp (USB) and Diageo (DEO). U.S. Bancorp's underperformance was driven by the increased probability of a recession, while Diageo is a global spirits leader that is facing tariff concerns while also dealing with investor destocking. Diageo's portfolio is predominantly premium brands, which should weather the near-term winds.

## Outlook

There are no shortages of events to worry over as the market, more specifically businesses, await clarity on the rule changes surrounding the tariffs. This uncertainty has elevated the risk of recession as businesses are likely to delay long-term investments until the regulations are understood. As a result, we can expect increased volatility, which could potentially lead to a realignment of fundamentals and valuations in areas of speculative excess.

Meanwhile, at Confluence, we continue to emphasize the importance of dividend-paying stocks that can grow their dividends. These stocks not only provide income streams in the current environment but also help protect purchasing power amid inflation. Fortunately, such conditions also create opportunities for long-term fundamental investors to identify excellent businesses trading at attractive valuations. As always, we remain focused on our core strengths of analyzing and valuing businesses.

## **Contribution**<sup>2</sup>

The top contributors and detractors for the portfolio in Q1 2025 are shown in the following table:

#### (YTD as of 3/31/2025)

Security	Avg Weight (%)	Contribution (%)
Тор 5		
Progressive Corp.	5.44	1.07
Gilead Sciences Inc.	4.38	0.89
Fidelity National Financial Inc.	5.02	0.80
Entergy Corp.	4.96	0.65
Brookfield Asset Management	Sold	0.60
Bottom 5		
Lockheed Martin Corp.	3.50	(0.28)
United Parcel Service Inc.	2.53	(0.31)
Clorox Co.	3.66	(0.34)
U.S. Bancorp	3.86	(0.42)
Diageo plc	3.14	(0.65)

### Performance Composite Returns<sup>3</sup> (For Periods Ending March 31, 2025)

	Since Inception**	3-Year*	1-Year	YTD	QTD
Select Equity Income Pure Gross-of-Fees <sup>4</sup>	14.8%	10.1%	16.6%	3.7%	3.7%
Max Net-of-Fees <sup>5</sup>	11.4%	6.8%	13.2%	3.0%	3.0%
Russell 1000 Value	13.8%	6.6%	7.2%	2.1%	2.1%
S&P 500	15.0%	9.0%	8.2%	(4.3%)	(4.3%)

Calendar Year	Pure Gross- of-Fees⁴	Max Net- of-Fees⁵	R1000 Value	S&P 500	Difference (Gross- R1000V)	# of Portfolios	Composite Assets (000s)	Total Firm Assets (000s)	Composite 3yr Std Dev	R1000V 3yr Std Dev	S&P 500 3yr Std Dev	Composite Dispersion
2020**	15.4%	13.7%	22.7%	22.2%	(7.4%)	1	\$116	\$6,889,798	N/A	N/A	N/A	N/A
2021	28.0%	24.2%	25.1%	28.7%	2.9%	1	\$148	\$7,761,687	N/A	N/A	N/A	N/A
2022	(2.4%)	(5.3%)	(7.6%)	(18.1%)	5.2%	1	\$145	\$6,931,635	N/A	N/A	N/A	N/A
2023	9.5%	6.3%	11.4%	26.3%	(1.9%)	9	\$3,103	\$7,200,019	15.1%	16.5%	17.3%	N/A
2024	17.5%	14.1%	14.3%	25.0%	3.2%	110	\$44,823	\$7,280,773	14.6%	16.7%	17.2%	0.1%
*Average	annualized ret	urns		**Incep	tion is 7/1/20	20		See performa	ance disclosu	res on last <sub>F</sub>	bage.	

#### **Portfolio Benchmarks**

**Russell 1000\* Value Index** - A capitalization-weighted index designed to measure performance of those Russell 1000\* Index companies with lower price-to-book ratios and lower forecasted growth values.

**S&P 500\* Index** - A capitalization-weighted index of 500 stocks designed to measure performance of the broad domestic economy through changes in the aggregate market value of 500 stocks representing all major industries. (*Source: Bloomberg*)

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# Disclosures

Market & Strategy Commentary—Individual holding performance and contribution methodology can be obtained by contacting Confluence. Material is published solely for informational purposes and is not an offer to buy or sell or a solicitation of an offer to buy or sell any security or investment product. Opinions and estimates are as of a certain date and subject to change without notice. Past performance is no guarantee of future results.

All investments carry a certain degree of risk, including possible loss of principal. It is important to review your investment objectives, risk tolerance & liquidity needs before choosing an investment style or manager. Equity securities are subject to market risk & may decline in value due to adverse company, industry or general economic conditions. There can be no assurance that any investment objective will be achieved.

Indexes: The Russell 1000 Value and S&P 500 are unmanaged. An investor cannot invest directly in an index. They are shown for illustrative purposes only & do not represent the performance of any specific investment. Index returns do not include any expenses, fees or sales charges, which would lower performance.

<sup>1</sup>Annual Dividend Statistics—Figure 7: Dividend growth based on when the increase was announced. Annual dividend income history is available upon request. Current portfolio statistics exclude companies that have been sold and include companies that have been purchased year-to-date.

<sup>2</sup> Contribution—Contribution data shown from a sample account, based on individual stock performance and portfolio weighting. Table showing the top 5 contributors/detractors reflects the strategy's best and worst performers (net), based on each holding's contribution to the sample account for the period stated. Holdings identified do not represent all of the securities purchased, sold or recommended. Individual client portfolios in the strategy may differ, sometimes significantly, from these listings.

<sup>3</sup>Performance Composite Returns—Confluence Investment Management LLC claims compliance with the Global investment Performance Standards (GIPS<sup>®</sup>) and has prepared and presented this report in compliance with the GIPS standards. Confluence Investment Management LLC has been independently verified for the periods August 1, 2008, through December 31, 2023. The verification report is available upon request. A firm that claims compliance with the GIPS standards must establish policies and procedures for complying with all the applicable requirements of the GIPS standards.

Verification provides assurance on whether the firm's policies and procedures related to composite maintenance, as well as the calculation, presentation, and distribution of performance, have been designed in compliance with the GIPS standards and have been implemented on a firm-wide basis. Verification does not provide assurance on the accuracy of any specific performance report.

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The Select Equity Income strategy was incepted on July 1, 2020, and the current Select Equity Income Composite was created on May 1, 2023. Confluence Investment Management LLC is an independent registered investment adviser. Results are based on fully discretionary accounts under management, including those accounts no longer with the firm. Past performance is not indicative of future results. The US dollar is the currency used to express performance. Returns are presented gross and net of all fees and include the reinvestment of all income.

<sup>4</sup> Pure gross returns are shown as supplemental information to the disclosures required by the GIPS® standards.

<sup>5</sup>Net-of-fee performance was calculated using the highest applicable annual bundled fee of 3.00% applied quarterly. This fee includes brokerage commissions, portfolio management, consulting services and custodial services. The Confluence fee schedule for this composite is as follows: 0.60% on the first \$500,000; 0.55% on the next \$500,000; and 0.50% over \$1,000,000. There are no incentive fees. Clients pay an all-inclusive fee based on a percentage of assets under management. The collection of fees produces a compounding effect on the total rate of return net of fees. Bundled fee accounts make up 0% of the composite. Actual investment advisory fees incurred by clients may vary. Wrap fee schedules are provided by independent wrap sponsors and are available upon request from the respective wrap sponsor.

Performance prior to May 1, 2023, is based on the Select Equity Income-Direct Composite which was created on July 1, 2020. This composite includes accounts that pursue the Select Equity Income strategy, but have a different fee structure. Gross returns from the Select Equity Income-Direct Composite include transaction costs and net-of-fee performance was calculated using the highest applicable annual bundled fee of 3.00% applied quarterly.

A complete list of composite descriptions is available upon request. Policies for valuing investments, calculating performance, and preparing GIPS Reports are available upon request. The annual composite dispersion is an equal-weighted standard deviation, using gross-of-fee returns, calculated for the accounts in the composite for the entire year. The three-year annualized standard deviation measures the variability of the composite gross returns over the preceding 36-month period. The Select Equity Income Composite contains fully discretionary Select Equity Income wrap accounts. Select Equity Income is a value-based, bottom-up portfolio that invests in stocks from market capitalizations typically exceeding \$10B based on their ability to generate an above-average stream of dividend income, while also providing capital appreciation potential.

\*\*Results shown for the year 2020 represent partial period performance from July 1, 2020, through December 31, 2020. N/A-Composite Dispersion: Information is not statistically meaningful due to an insufficient number of portfolios in the composite for the entire year. N/A-3yr Std Dev: Composite does not have 3 years of monthly performance history.